Form **8937**

(December 2011) Department of the Treasury Internal Revenue Service

Report of Organizational Actions Affecting Basis of Securities

➤ See separate instructions.

OMB No. 1545-2224

Part Reporting	Issuer				
1 Issuer's name	**	2 Issuer's employer identification number (EIN)			
The North West Company	/ Inc.	98-0179280			
3 Name of contact for ad		e No. of contact	5 Email address of contact		
John King			204-943-0881	jking@northwest.ca	
6 Number and street (or I	P.O. box if mail is not	7 City, town, or post office, state, and Zip code of contact			
77 Main Ctuant	•			1811 Y 18 Y 1 O 1 DOG OD4	
77 Main Street 8 Date of action 9 Clas			Winnipeg, Manitoba, Canada R3C 2R1		
			,		
January 1, 2011	las Dallas La	Commo			
10 CUSIP number	11 Serial number(s	5)	12 Ticker symbol	13 Account number(s)	
663278109			TSX - NWC		
				e back of form for additional questions.	
				e against which shareholders' ownership is measured for	
				ist) were exchanged for common shares of the reporting	
entity on January 1, 2011	under Section 368(a)	(1)(F) of the	U.S. Internal Revenue Code	<u>]. </u>	
				THE RESERVE THE PROPERTY OF TH	
15 Describe the quantital share or as a percental	live effect of the organ age of old basis ► <u>No</u>	nizational acti quantitative	on on the basis of the securit adjustment.	ty in the hands of a U.S. taxpayer as an adjustment per	
					
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Describe the calculation valuation dates > Non	on of the change in be	asis and the d	lata that supports the calcula	tion, such as the market values of securities and the	
			, market		
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			1441.		
		NET-11			

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Part I		Organizational Action (co	ntinued)	
17 Lis	at the	applicable Internat Revenue Code	e section(s) and subsection(s) upon which the tax treatment is based 🕨	Section 368(a)(1)(F) and
		f the U.S. Internal Revenue Co		
<u> </u>				
				The state of the s
			A Marine or . Marine or .	
			A114	
18 Ca	ип апу	resulting loss be recognized? ▶	N/A	

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				Name of the last o
			the state of the s	
19 Pr	ebivo	any other information necessary	to implement the adjustment, such as the reportable tax year ➤ N/A	
			Martin Ma	
	Under	penalties of perjury, I declare that I ha	eve examined this return, including accompanying schedules and statements, and to the	a best of my knowledge and
	belief,	it is true, correct, and complete. Decis	ration of preparer (other than officer) is based on all information of which preparer has a	ny knowledge.
Sign				, 7
Here	Slona	ture ► YAT	PAULINA HIEBERT Date V CM	17,2012.
			Vice President, Legal & Corporate Secretary	1 2 2 2
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Paid		Print/Type preparer's name	Professive significant Date	PTIN
		Debra F. Baker	117 12 Check	
Preparer Debra F. Baker Self-ampto Use Only Firm's name ➤ Pricewaterhousecoopers LLP Firm's EIN				
use (ruy		York Street, Toronto ON Canada MSK 1G8 Phone r	
Send Fo	rm BP		ments) to: Department of the Treasury, Internal Revenue Service, Ogden, UT	
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